

GOVERNMENT STRUCTURE

The City of Detroit is located in Southeastern Michigan and is the nation's tenth largest city based on the 2000 census. It is the central city of a metropolitan area with a population of 4.6 million. Detroit is the largest city in Michigan and comprises 46% of Wayne County's population. Settled in 1701 and incorporated in 1815, Detroit today encompasses 139.6 square miles.

Pursuant to the provisions of the State Constitution, Detroit is a home rule city with significant independent powers. In accordance with the Charter, the governance of the City is organized in two branches: the executive branch, which is headed by the Mayor, and the legislative branch, which is composed of the City Council and its agencies. In addition, the City now finances and administers the 36th District Court, Michigan's largest limited jurisdiction court. Under State legislation the Mayor is responsible to appoint 6 of 7 board members of the separate Detroit Public School jurisdiction, but this legislation sunsets in 2004.

The Mayor as chief executive of the City has control of and is accountable for the executive branch of City government. The Charter grants the Mayor broad managerial powers, including appointment of most department directors and deputy directors. The City Council, composed of nine members elected at large for 4-year terms, is the City's legislative body. The City Council has the power to override the Mayor's veto with a two-thirds majority of its members.

By Charter, voters of the City reserve the power to enact City ordinances by initiative, and to nullify City ordinances by referendum. These powers do not extend to the budget or to any ordinance for the appropriation of money. Financial operations of the City are carried out through the appointed positions of Finance Director (the Chief Financial Officer) and Budget Director. The Finance Director oversees most financial functions of the City, including coordinating financial activities, collecting and disbursing funds, accounting procedures, purchasing goods and services, and assessing property. The Budget Director is responsible for developing and monitoring program and service objectives, controlling and supervising expenditures of funds, long term financial planning, and assisting the Mayor in the preparation of the City's annual budget and biennial long-term capital agenda.

The City's fiscal year is July 1 through June 30. The City Charter prescribes the general content and process of developing the City's annual budget. The City's annual budget constitutes a financial plan for the next fiscal year, which is required to set forth estimated revenues from all sources and all appropriations. Proposed capital appropriations are included.

OPERATIONAL AND FINANCIAL POLICIES

In the Spring of 1995, the City began a shift to results-oriented program management and evaluation. A citywide vision, mission and goals were stated, to frame the operational goals and objectives set by each City agency. In 2002, the Kilpatrick Administration began to reorganize City government, with input from the broad-based Committee on Operational and Financial Reengineering. In 2003, Detroit CITITRAK was introduced to monitor and manage agency performance at the highest levels.

The guiding principles used for operational policy decisions are:

- ◆ Standard of efficiency and effectiveness in service delivery
- ◆ Priority-setting to guide resource allocations, initially stated under the Kilpatrick Administration as "Kids, Cops and Clean."
- ◆ Commitment to city service planning for vehicles, technology, city facilities, and all city resources, involving performance tracking, benchmarking and other information gathering over longer-term decision making horizons, and involving greater collaboration with community organizations, businesses, and all segments of Detroit
- ◆ Open communication of decision making, through surveys and reports

The guiding principles for financial policy decisions are:

- ◆ Balanced operations
- ◆ Recapture of City costs associated with fee based services
- ◆ Financial Reserves
- ◆ Tax Relief while maintaining essential services
- ◆ Permanent funding sources for cultural arts and public transportation
- ◆ Improved collections and new revenues
- ◆ Maximal State and Federal revenues
- ◆ Improved financial reporting and management systems
- ◆ Self-sufficiency of Enterprise Funds
- ◆ Resource Recovery facility utilized to its full capacity
- ◆ Modernized Public Lighting utility
- ◆ Internal five-year model to assess changing conditions and plan operational adjustments

Detroit City Council:

Maryann Mahaffey, President

Kenneth Cockrel, Jr., Pres. Pro Tem

Sheila M. Cockrel

Kay Everett

JoAnn Watson

Alonzo Bates

Barbara Rose-Collins

Sharon McPhail

Alberta Tinsley-Talabi

For More Information, contact

City of Detroit Budget Department (313) 224-6260
1100 Coleman A. Young Municipal Center, Detroit, MI 48226

<http://ci.detroit.mi.us/>

City of Detroit, Michigan

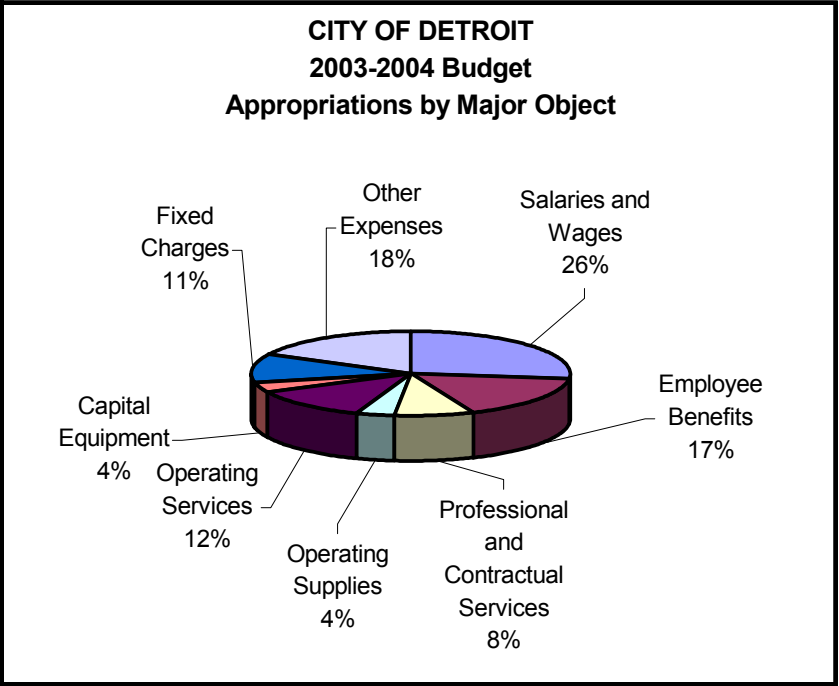
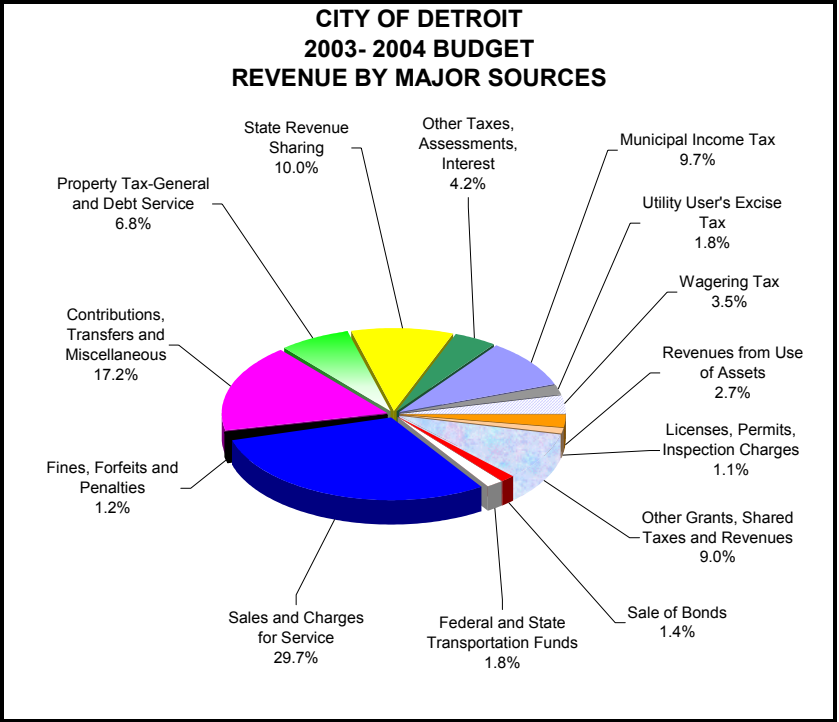


2003-2004 Fiscal Year Budget-in-Brief

Kwame M. Kilpatrick, Mayor



City of Detroit 2003 – 2004 Budget Appropriations and Revenues				
		Total Appropriations	Total Revenues	Net Tax Cost
EXECUTIVE AGENCIES				
A11000	Arts	\$642,975	\$0	\$642,975
A12000	Budget	3,312,519	0	3,312,519
A14000	Civic Center	27,498,906	10,109,659	17,389,247
A15000	Communication & Creative Svc	2,164,131	0	2,164,131
A16000	Consumer Affairs	1,638,216	1,706,180	(67,694)
A17000	Cultural Affairs	1,933,848	1,306,165	627,683
A19000	Department of Public Works	201,904,945	72,224,927	129,680,018
A21000	Employment & Training	82,979,071	82,977,071	2,000
A22000	Environmental Affairs	2,710,571	2,885,517	(174,946)
A23000	Finance	47,211,334	7,840,913	39,370,421
A24000	Fire	182,678,782	9,858,223	172,820,559
A25000	Health	101,036,863	72,341,035	28,695,828
A26000	Historical	3,406,391	842,705	2,563,686
A28000	Human Resources	29,799,976	12,488,589	17,311,387
A29000	Human Rights	2,267,722	61,200	2,206,522
A30000	Human Services	73,886,614	72,540,151	1,346,463
A31000	Information Technology Service	35,304,945	3,069,747	32,235,198
A32000	Law	28,116,087	3,588,689	24,527,398
A33000	Mayor’s Office	10,670,474	0	10,670,474
A36000	Planning & Development	72,836,422	75,021,992	(2,185,570)
A37000	Police	431,544,646	90,291,276	341,253,370
A38000	Public Lighting	72,533,321	61,719,200	10,814,121
A39000	Recreation	60,183,105	11,325,533	48,857,572
A40000	Senior Citizens	2,328,872	1,238,273	1,090,599
A44000	Zoological Institute	16,324,132	11,494,047	4,830,085
LEGISLATIVE AGENCIES				
A50000	Auditor General	3,294,648	200,000	3,094,648
A51000	Board of Zoning Appeals	973,276	120,000	853,276
A52000	City Council	18,293,759	1,803,175	16,490,584
A53000	Ombudsperson	1,547,288	0	1,547,288
A70000	City Clerk	4,196,957	0	4,196,957
A71000	Department of Elections	8,895,023	1,131,660	7,763,363
JUDICIAL AGENCY				
A60000	36 th District Court	47,716,997	19,488,516	28,228,481
OTHER AGENCIES				
A35000	Non-Departmental	297,478,093	1,247,029,080	(949,550,987)
TOTAL GENERAL CITY AGENCIES		1,877,310,909	1,874,703,523	2,607,386
A18000	Debt Services	67,125,114	67,125,114	0
ENTERPRISE AGENCIES				
A10000	Airport	4,379,837	4,379,837	0
A13000	Buildings & Safety Engineering	34,540,856	34,540,856	0
A20000	Department of Transportation	174,312,014	174,312,014	0
A27000	Housing	86,227,617	86,227,617	0
A34000	Municipal Parking	49,463,808	52,071,194	(2,607,386)
A41000	Water	289,595,200	289,595,200	0
A42000	Sewerage	484,218,799	484,218,799	0
A72000	Library	38,140,465	38,140,465	0
TOTAL ENTERPRISE AGENCIES		1,160,878,596	1,163,485,982	(2,607,386)
GRAND TOTAL		3,105,315,619	3,105,315,619	\$0



City of Detroit 2003 – 2004 Budget Budgeted Positions				
		City Financed	Grant Financed	TOTAL
EXECUTIVE AGENCIES				
12	Budget	31	0	31
14	Civic Center	103	0	103
15	Communication & Creative Services	19	0	19
16	Consumer Affairs	25	0	25
17	Cultural Affairs	15	0	15
19	Department of Public Works	1,339	0	1,339
21	Employment & Training	0	95	95
22	Environmental Affairs	34	0	34
23	Finance	533	0	533
24	Fire – Civilian	485	0	485
Fire – Uniform		1,431	0	1,431
Fire – Total		1,916	0	1,916
25	Health	503	153	656
26	Historical	38	0	38
28	Human Resources	392	0	392
29	Human Rights	26	0	26
30	Human Services	11	160	171
31	Information Technology Services	154	0	154
32	Law	227	0	227
33	Mayor’s Office	101	0	101
36	Planning & Development	60	219	279
37	Police – Civilian	649	3	652
Police – Uniform		4,205	68	4,273
Police – Total		4,854	71	4,925
38	Public Lighting	298	0	298
39	Recreation	716	1	717
40	Senior Citizens	7	4	11
44	Zoological Institute	186	0	186
LEGISLATIVE AGENCIES				
50	Auditor General	30	0	30
51	Board of Zoning Appeals	16	0	16
52	City Council	109	0	109
53	Ombudsperson	11	0	11
70	City Clerk	33	0	33
71	Election Commission	101	0	101
JUDICIAL AGENCY				
60	36 th District Court	508	0	508
OTHER AGENCIES				
35	Non-Departmental	43	0	43
TOTAL GENERAL CITY AGENCIES		12,439	703	13,142
ENTERPRISE AGENCIES				
10	Airport	23	0	23
13	Buildings & Safety Engineering	304	34	338
20	Department of Transportation	1,838	0	1,838
27	Housing	357	0	357
34	Municipal Parking	130	0	130
41	Water	2,097	0	2,097
42	Sewerage	1,301	0	1,301
72	Library	476	0	476
TOTAL ENTERPRISE AGENCIES		6,526	34	6,560
GRAND TOTAL		18,965	737	19,702